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# Business Risk

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## Overview

This module aims at providing a comprehensive understanding of the business risks within a financial institution.

## Learning Outcome Statements

- Appreciate the role and function of business risk management to business success
- Define an approach and rationale for adopting a business risk management process
- Define risk management requirements, responsibilities and accountabilities
- Appreciate how business risk decisions are made at board and other levels
- Implement measures to support and 'quality assure' risk management processes
- Construct risk profiles and business risk plans
- Develop an auditable approach to assist business risk management decision-making

## Key Contents

- Evolution of risk management
- The corporate, national & global scenes
- Corporate governance
- Impact on corporate business risk management in the private sector
- Relevance to the public sector
- Theory and principles of business risk management
- Components of risk management
- Concepts of upside and downside risk
- The IRM, AIRMIC, ALARM Risk Management Standard
- Risk perception, 'thinking outside the box'
- Attitudes to risk
- Issues in risk aversion and risk taking
- Principles, Tools and Techniques
- Risk Identification
- Risk Evaluation – multi-level assessment
- Quality assurance
- Risk Treatment strategies
- Avoidance, transfer, retention, reduction

- Risk Financing
- The role of Business Continuity and Emergency Planning
- Organizing for effective Business Risk Communication
- Managing specific business risks
- Business Risk Management Structures